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DOCKET NO. 2003-1-E  
DIRECT TESTIMONY OF CAROLINA POWER & LIGHT COMPANY  
d/b/a/PROGRESS ENERGY CAROLINAS, INC.

WITNESS RONNIE M. COATS

1 Q. Mr. Coats will you please state your full name, occupation, and address?

2 A. My name is Ronnie M. Coats. I am employed by Progress Energy Carolinas, Inc. as  
3 Senior Fuels Coordinator in the System Planning and Operations Department. My  
4 business address is 411 South Wilmington St, Raleigh, North Carolina.

5 Q. Please summarize briefly your educational background and experience.

6 A. I graduated from North Carolina State University in 1967 with a B.S. Degree in  
7 Chemical Engineering. I also obtained a Master of Business Administration Degree  
8 from the University of North Carolina at Chapel Hill in 1989. I am a member of  
9 the American Institute of Chemical Engineers (AIChE) and Professional Engineers  
10 of North Carolina (PENC). I am a registered Professional Engineer in the state of  
11 North Carolina and South Carolina. I joined the Company in 1968 and have held  
12 several engineering and management positions related to the design, construction,  
13 and operation of generating plants. These include: Principal Engineer, Manager of  
14 Generation Services, and Manager-Environmental Compliance. In December 2001,  
15 I assumed the position of Senior Fuels Coordinator in the System Resource  
16 Planning Section of Progress Energy Carolinas, Inc. System Planning and  
17 Operations Department. In my current position, I am responsible for maintaining  
18 an oversight of fuel planning and procurement activities related to the Company's

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1 regulated fleet to ensure that a reliable and economical supply of fuel is available to  
2 meet the operating requirements of the regulated generating facilities.

3 **Q. What is the purpose of your testimony here today?**

4 **A.** The purpose of my testimony is to review the operating performance of the  
5 Company's generating facilities during the period of January 1, 2002 through  
6 December 31, 2002 and the expected operating performance of the nuclear units for  
7 the projected period April 1, 2003 to March 31, 2004.

8 **Q. Describe the types of generating facilities owned and operated by the**  
9 **Company.**

10 **A.** The Company owns and operates a diverse mix of generating facilities consisting of  
11 hydro facilities, combustion turbines, fossil steam generating facilities, and nuclear  
12 plants.

13 **Q. Why does the Company utilize such a diverse mix of generating facilities?**

14 **A.** Each type of facility has different operating and installation costs and is generally  
15 intended to meet a certain type of loading situation. In combination, the diversity of  
16 the system, in conjunction with power purchases made when doing so is more cost-  
17 effective than using a Company owned generating unit, allows the Company to  
18 meet the continuously changing customer load pattern in a reasonable, cost-  
19 effective manner. The combustion turbines, which have relatively low installation  
20 costs but higher operating costs, are intended to be operated infrequently. They  
21 also provide resources that can be started in a relatively short time for emergency  
22 situations. In contrast, the large coal and nuclear steam generating plants have  
23 relatively high installation costs with lower operating costs, and are intended to

1 operate in a manner to meet the constant level of demand on the system. Based on  
2 the load level that the Company is called on to serve at any given point in time, the  
3 Company selects the combination of facilities which will produce electricity in the  
4 most economical manner, giving due regard to reliability of service and safety. This  
5 approach provides for overall minimization of the total cost of providing service.

6 **Q. Please elaborate on the intended use of each type of facility the Company uses**  
7 **to generate electricity.**

8 **A.** As a general rule, peaking resources such as combustion turbines, are constructed  
9 with the intention of running them very infrequently, i.e., only during peak or  
10 emergency conditions. Therefore, as a rule, they have a very low capacity factor,  
11 generally less than 10%. Because combustion turbines can be started quickly in  
12 response to a sharp increase in customer demand, without having to continuously  
13 operate the units, they are very effective in providing reserve capacity. Intermediate  
14 facilities are intended to operate more frequently and are subject to daily load  
15 variations. Because these facilities take some time to come from a cold shut down  
16 situation, they are best utilized to respond to the more predictable system load  
17 patterns. Additionally, these plants, located across the Company's service territory,  
18 contribute to overall system reliability. As a rule, they operate with capacity factors  
19 in the range of 20% to 60%. The Company's intermediate facilities are  
20 predominately older coal plants and combined cycle units. Baseload facilities are  
21 intended and designed to operate on a near continuous basis with the exception of  
22 outages for required maintenance, modifications, repairs, major overhauls, or for  
23 refueling in the case of nuclear plants. These plants are traditionally called on to

1 operate in the 60% and greater capacity factor range. The Company's four nuclear  
2 units and four larger coal units constitute the Company's baseload facilities.

3 **Q. Were there any increases in your generating capability during 2002?**

4 **A.** Yes. During 2002 we completed Phase 2 of our Richmond County Plant. This  
5 addition consisted of 3 additional combustion turbines (CTs) and a heat recovery  
6 steam generator (HRSG) for a net addition of 627 megawatts. Two of the  
7 additional CTs operate in conjunction with the HRSG in what is known as  
8 combined-cycle technology. In this mode of operation, the hot exhaust gases from  
9 the CTs produce steam in the HRSG, which in turn powers a steam turbine and  
10 generator unit. This technology increases plant efficiency substantially.

11 In addition to Richmond County, we also completed some power uprates on three  
12 of our nuclear units. At the Harris Plant, a 40 megawatt increase in capacity was  
13 accomplished during the Steam Generator outage, which began in late 2001 and  
14 was completed in January 2002. Modifications, which allowed uprates at  
15 Brunswick 1 and Robinson 2, were also completed during 2002. As a result,  
16 Brunswick 1's capacity was increased by 52 megawatts and Robinson 2's capacity  
17 was increased by 27 megawatts.

18 **Q. How does the Company ensure that it operates these three types of generating**  
19 **facilities as economically as possible?**

20 **A.** The Company has a central Energy Control Center which monitors the electricity  
21 demands within our service area. The Energy Control Center regulates and  
22 dispatches available generating units in response to customer demand.  
23 Sophisticated computer control systems match the changing load with available

1 sources of power. Personnel at the Energy Control Center, in addition to being in  
2 contact with the Company's generating plants, are also in communication with other  
3 utilities bordering our service territory. In the event a plant is suddenly forced off-  
4 line, the interconnections with neighboring utilities help to ensure that service to  
5 our customers will go uninterrupted. Additionally, the interconnections allow us  
6 access to the unloaded capacity of neighboring utilities so that our customers will  
7 be served by the lowest cost power available through inter-utility purchases.

8 **Q. How does the Company determine when it needs to purchase power?**

9 **A.** The Company is constantly reviewing the power markets for purchase  
10 opportunities. We buy when there is reliable capacity available that is less  
11 expensive than the resources we currently have or are considering building. This is  
12 done on an hourly, daily, weekly, monthly, yearly, and multi-year basis.

13 **Q. When all available facilities are operating and more power is needed, what**  
14 **happens?**

15 **A.** There are several courses of action that could be taken. One is to go to the power  
16 markets for purchase opportunities. A second is to call on reserves from  
17 neighboring utilities. The Company participates in the VACAR reserve sharing  
18 group. VACAR is made up of several utilities in Virginia and the Carolinas. Each  
19 member of the group maintains a reserve of capacity that may be called on and  
20 scheduled to another member that is in need. If there is absolutely no power  
21 available, the only action remaining is to reduce the demand on the system to  
22 maintain the integrity of the interconnection. This is accomplished through the  
23 General Load Reduction Plan (GLRP). The plan begins with voltage reduction and

1 customer appeals, progresses to interrupting curtailable industrial customers and  
2 then to rotating outages. The Company makes every effort to avoid implementation  
3 of the GLRP by maintaining adequate reserves levels and maintaining the  
4 generation fleet for reliable operation.

5 **Q. During the review period January 1, 2002 through December 31, 2002, did the**  
6 **Company prudently operate its generating system within the guidelines**  
7 **discussed in regard to the three types of facilities?**

8 **A.** Yes. Two different measures are utilized to evaluate the performance of generating  
9 facilities. They are equivalent availability factor and capacity factor. Equivalent  
10 availability factor refers to the percent of a given time a facility was available to  
11 operate at full power if needed. Capacity factor measures the generation a facility  
12 actually produces against the amount of generation that theoretically could be  
13 produced in a given time period, based on its maximum dependable capacity.  
14 Equivalent availability factor describes how well a facility was operated, even in  
15 cases where the unit was used in a load following application. Our combustion  
16 turbines (including the Richmond County Combined Cycle Unit) averaged 92.3%  
17 equivalent availability for the twelve-month review period ending in December  
18 2002, and 6.4% capacity factor indicating that they were almost always available  
19 for use but operated minimally. This is consistent with their intended purpose. Our  
20 intermediate, or cycling units, had an average equivalent availability factor of  
21 86.4% and a capacity factor of 58.3%, again indicative of good performance and  
22 management. Our fossil baseload units had an average equivalent availability of  
23 91.3% and a capacity factor of 69.8%. Thus, the fossil baseload units were well

1 managed and operated. The Company's nuclear generation system achieved a net  
2 capacity factor of 96.7% for the twelve-month review period. Excluding outage  
3 time associated with reasonable outages, such as refueling, the nuclear generation  
4 system's net capacity factor rises to approximately 103.2%. Therefore, pursuant to  
5 S.C. Code Ann. § 58-27-865(F), since the adjusted capacity factor exceeds 92.5%,  
6 the Company is presumed to have made every reasonable effort to minimize the  
7 cost associated with the operation of its nuclear generation system.

8 **Q. How did the Company's nuclear production in 2002 compare to previous**  
9 **years?**

10 **A.** 2002 was a record-setting year for the Company's nuclear fleet from several  
11 perspectives. In total generation, our nuclear plants provided over 27.2 million  
12 megawatt-hours, surpassing the previous annual high of 26.9 million megawatt-  
13 hours set in 2000. This level of generation accounted for 46% of our system  
14 generation. Brunswick Unit 1 established a world record for a light water nuclear  
15 reactor by operating continuously for 707 consecutive days prior to its shutdown for  
16 refueling on March 1, 2002. Brunswick 2 had its best ever production year in 2002,  
17 generating over 7 million megawatt-hours and operating at a capacity factor of  
18 99.6% for the year. The Harris plant also established a site generation record of  
19 over 7.8 million megawatt-hours and operated at a capacity factor of 99.4%. The  
20 Robinson 2 unit completed a record setting 517 day continuous run prior to its  
21 shutdown for refueling on October 12, 2002.

22 **Q. You have not specifically addressed the performance of the Company's hydro**  
23 **units. Please discuss their performance.**

1    **A.**     The usage of the hydro facilities on the Company's system is limited by the  
2            availability of water that can be released through the turbine generators. The  
3            Company's hydro plants have very limited ponding capacity for water storage. The  
4            Company operates the hydro plants to obtain the maximum generation from them;  
5            but because of the small water storage capacity available, the hydro units have been  
6            primarily utilized for peaking and regulating purposes. This maximizes the  
7            economic benefit of the units. For the review period, the hydro units had an  
8            equivalent availability of 96.8% and operated at a capacity factor of 25.7%.

9    **Q.**     **How did the Company's fossil units perform as compared to the industry?**

10   **A.**     Our fossil steam system operated well during this review period, achieving an  
11            equivalent availability of 89%. This exceeds the most recently published NERC  
12            average equivalent availability for coal plants of 84%. The NERC average covers  
13            the period 1996-2000 (*1997-2001 data is not yet available*) and represents the  
14            performance of 891 units. Equivalent availability is a more meaningful measure of  
15            performance for coal plants than capacity factor because the output of our fossil  
16            units varies significantly depending on the level of system load. Our larger fossil  
17            units, Roxboro Units 2, 3, and 4 and Mayo Unit 1, operated at equivalent  
18            availabilities of 90%, 86%, 92%, and 97%, respectively. As I mentioned earlier,  
19            the baseload coal units achieved an average equivalent availability of 91.3%.

20   **Q:**     **How did the performance of the Company's nuclear system compare to the**  
21            **industry average?**

22   **A:**     During the period January 1, 2002 through December 31, 2002, the Company's  
23            pressurized water reactors ("PWRs"), Robinson Unit 2 and Harris Unit 1, achieved



1 capacity factors of 93.7% and 99.4%, respectively. On average, these nuclear units  
2 operated at an 96.9% capacity factor during the test period. In contrast, the NERC  
3 five-year average capacity factor for 1996-2000 for all commercial PWRs in North  
4 America was 79%. Brunswick Units 1 and 2, which are both boiling water reactors  
5 ("BWRs"), achieved capacity factors of 93.2% and 99.6%, with an average of  
6 96.4%. The NERC five-year capacity factor average for 1996-2000 for all BWRs  
7 was 71%. The Company's nuclear system incurred a 0.2% forced outage rate during  
8 the test period compared to the industry average of 10%.

9 **Q. Are you presenting any exhibits with your testimony?**

10 **A.** Yes. Coats Exhibit No. 1 is a graphic representation of the Company's generation  
11 system operation for the twelve-month review period.

12 **Q. Please describe the projected performance of the Company's nuclear system**  
13 **for the time period April 1, 2003 through March 31, 2004.**

14 **A.** Including the impact of planned refueling outages, I project that the Company's  
15 nuclear units will achieve an average net capacity factor of 95.3% during this  
16 period.

17 **Q. Does this conclude your testimony?**

18 **A.** Yes.

# Comparison of Progress Energy Carolinas Installed Generating Capacity to Actual Generation Mix January through December 2002

COATS EXHIBIT NO. 1  
 SCPSC Docket No. 2003-1-E

